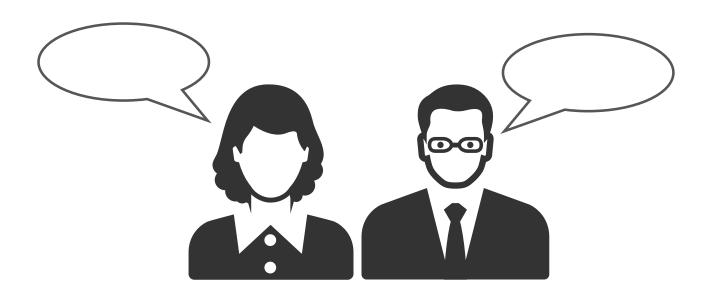
FASCINATE CERTIFIED ADVISOR TRAINING

FASCINATE 101 TRAINING SESSION



FCA WORKBOOK | FASCINATE 101 TRAINING SESSION

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INNOVATION You change the game with creativity	ANARCHY Volatile · Startling Chaotic	THE ROCKSTAR Bold • Artistic Unorthodox	THE MAVERICK LEADER Pioneering • Irreverent Entrepreneurial	THE TRENDSETTER Cutting-Edge • Elite Progressive	THE ARTISAN Deliberate • Thoughtful Flexible	THE PROVOCATEUR Clever • Adept Contemporary	THE QUICK-START Prolific Thorough Diligent
PASSION You connect with emotion	THE CATALYST Out-of-the-Box · Social Energizing	THE DRAMA Theatrical • Emotive Sensitive	THE PEOPLE'S CHAMPION Dynamic · Inclusive Engaging	THE TALENT Expressive • Stylish Emotionally-Intelligent	THE BELOVED Nurturing · Loyal Sincere	THE INTRIGUE Discerning • Perceptive Considerate	THE ORCHESTRATOR Attentive · Dedicated Efficient
POWER You lead with command	THE CHANGE AGENT Inventive • Untraditional Self-Propelled	THE RINGLEADER Motivating • Spirited Compelling	THE AGGRESSOR Dominant · Overbearing Dogmatic	THE MAESTRO Ambitious • Focused Confident	THE GUARDIAN Prominent • Genuine Sure-Footed	THE MASTERMIND Methodical • Intense Self-Reliant	THE DEFENDER Proactive • Cautionary Strong-Willed
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TRUST You build loyalty with consistency	THE EVOLUTIONARY Curious • Adaptable Open-Minded	THE AUTHENTIC Approachable Dependable Trustworthy	THE GRAVITAS Dignified • Stable Hardworking	THE DIPLOMAT Levelheaded • Subtle Capable	THE OLD GUARD Predictable • Safe Unmovable	THE ANCHOR Protective • Purposeful Analytical	THE GOOD CITIZEN Principled • Prepared Conscientious
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INNOVATION

IS THE LANGUAGE OF CREATIVITY

THE ROCKSTAR

BOLD = ARTISTIC = UNORTHODOX = REVOLUTIONARY = SENSATIONAL

When you enter a room you command attention (and you enjoy the spectacle). You help liven-up any situation with your humor and bold personality. You love experimenting and you're not afraid to throw some unorthodox ideas into the mix.

THE MAVERICK LEADER

PIONEERING = IRREVERENT = ENTREPRENEURIAL = ARTFUL = DRAMATIC

Pioneering and irreverent, you are a strong leader. You often have new ideas and you constantly excite others with your enthusiasm. You don't like slipping into routine and you are comfortable experimenting with new ideas, even in a high stress environment.

THE TRENDSETTER

CUTTING-EDGE = ELITE = IMAGINATIVE = PROGRESSIVE = EDGY

In every industry from fashion to gadgets, you can sense what will be hot tomorrow. People admire you because you're imaginative and ambitious. You bring a cuttingedge interpretation to the table. You are happiest when working against the grain.

THE ARTISAN

DELIBERATE = THOUGHTFUL = FLEXIBLE = COMPOSER-LIKE = RESOURCEFUL

You are good at generating and implementing creative ideas. But you also appreciate the tried-and-true methods. You enjoy brainstorming and you're flexible with change, but you make sure to remain practical.

THE PROVOCATEUR

CLEVER = ADEPT = CONTEMPORARY = STATE OF THE ART = SURPRISING

Clever and adept is how most people would describe you. You generate a variety of fresh ideas and change the rules of how to do business. People are fascinated by the air of mystery that surrounds you and they can't wait to see what you'll come up with next.

THE QUICK-START

PROLIFIC = THOROUGH = DILIGENT = RELIABLE = CAN-DO

Your ability to rapidly identify opportunities and execute a plan with determination makes you a vital addition to teams. You mix creativity with a thorough and diligent delivery. Your ability to think on your feet helps you make important decisions under pressure.

PASSION

IS THE LANGUAGE OF RELATIONSHIP

THE CATALYST

CREATIVE = ENERGIZING = SOCIAL = OUT-OF-BOX = ENTHUSIASTIC

When others can't find solutions to their problems, they come to you for out-of-the-box thinking. You're highly creative and your enthusiasm for creating solutions is contagious. People gravitate towards your energizing personality.

THE PEOPLE'S CHAMPION

DYNAMIC = INCLUSIVE = ENGAGING = IDEALISTIC = INTUITIVE

You're naturally supportive of the group. Your dynamic personality and conviction can make you a great leader. You get emotionally invested because you are an advocate of people and ideas.

THE TALENT

EXPRESSIVE = STYLISH = EMOTIONALLY-INTELLIGENT = ENERGETIC = ACADEMIC

You really know how to get others involved. People are easily charmed by you Though some may chalk it up to natural talent, you intensely focus on improving your skills and you are always striving for excellence.

THE BELOVED

NURTURING = LOYAL = SINCERE = TENDERHEARTED = COMFORTING

Passion and Trust make you a welcomed presence on any team. People quickly connect with you and often seek your guidance in times of distress. Your nurturing nature and loyalty can gradually win over any opposition.

THE INTRIGUE

DISCERNING - PERCEPTIVE - CONSIDERATE - SELECTIVE - WARM AND COOL -

Sometimes reserved and sometimes excited — you mix the best of both worlds. You assess situations carefully before getting emotionally invested. People are drawn in by your enigmatic personality.

THE ORCHESTRATOR

ATTENTIVE - DEDICATED - EFFICIENT - VIGOROUS - OPEN-EYED

You are always mindful of a situation and you can quickly discern how to achieve the best results. You make sure that projects are always on track and that the details are not forgotten.

POWER

IS THE LANGUAGE OF CONFIDENCE

THE CHANGE AGENT

INVENTIVE = UNTRADITIONAL = SELF-PROPELLED = QUICK-WITTED = VIVID

You lead with a fresh outlook and are always thinking of new and inventive ideas. People enjoy your untraditional and vibrant personality. People respect that you are not afraid to be different.

THE RINGLEADER

MOTIVATING = SPIRITED = COMPELLING = STRONG MINDED = EMPATHETIC

You are a motivated and spirited leader. Your ability to reach even the highest of goals is admirable and your passion is contagious.

THE MAESTRO

AMBITIOUS = FOCUSED = CONFIDENT = UNCOMPROMISING = FORMIDABLE

Confidence is one of your greatest assets and you waste no time in accomplishing your goals. Never wanting to settle, you are ambitious and always looking for ways to improve. People admire your unwavering conviction.

THE GUARDIAN

PROMINENT = GENUINE = SURE-FOOTED =
CONSTANT = RESILIENT

Prominent and genuine, you are an authority in your respected field. People consider you the "rock" of any group and will continue to follow you because of your dependability.

THE MASTERMIND

METHODICAL = INTENSE = SELF-RELIANT = UNDERSTATED = COMPLEX

In a world of uncertainty, you remain rational and grounded. People respect your expertise and your "nononsense" approach to life. You are a self-reliant and collected leader.

THE DEFENDER

PROACTIVE - CAUTIONARY - STRONG WILLED - ACTION ORIENTED - REGARDFUL

People respect your strong leadership and by-the-book attitude. You approach every situation cautiously but once you've made a decision you implement changes swiftly. You get the job done.

PRESTIGE

IS THE LANGUAGE OF EXCELLENCE

THE AVANT-GARDE

ORIGINAL = ENTERPRISING = FORWARD-THINKING = COMMENDABLE = DASHING

Forward-thinking and enterprising, you lead and others follow. You're on top of the latest trends and always looking for ways to transition them into the future. Your original outlook on tough problems and bold style make you a captivating leader. Others takes notice.

THE CONNOISSEUR

INSIGHTFUL ■ DISTINGUISHED ■ IN-THE-KNOW ■

ADMIRED ■ WELL-GROOMED

The people around you appreciate your insightful knowledge and your warm-hearted attitude. Always striving for excellence, you make a point of keeping yourself in the know on the latest trends and news. Even the toughest skeptics can be swayed by your enthusiasm and expertise.

THE VICTOR

RESPECTED = COMPETITIVE = RESULTS-ORIENTED = CONCENTRATED = EXEMPLARY

People look to you for leadership because you are confident and results-oriented. You aren't afraid of confrontation and you can easily resolve issues. Your ambition and competitive nature propel you to the front of the pack.

THE BLUE CHIP

CLASSIC = ESTABLISHED = BEST-IN-CLASS = SAFE = PUNCTUAL

Your eye for detail is unmatched and you have a reputation for quiet excellence. You are most comfortable with the familiar and people know that they can depend on your established expertise.

THE ARCHITECT

SKILLFUL = RESTRAINED = POLISHED = FOR INSIDERS ONLY = STERLING

Your communication with others is restrained and polished, and you don't lose your cool. You can defuse heated situations by focusing on the facts and helping others talk it out. Even though you prefer to be quiet, people listen when you speak.

THE SCHOLAR

INTELLECTUAL ■ DISCIPLINED ■ SYSTEMATIC ■ STANDARD-BEARER ■ RELENTLESS

The bar is set high for you and for those around you. You have a proven track record and you know how to get results through a systematic approach. You're intellectual, ambitious, and disciplined when it comes to reaching your goals.

TRUST

IS THE LANGUAGE OF STABILITY

THE EVOLUTIONARY

CURIOUS = ADAPTABLE = OPEN MINDED = INCREMENTAL = DEVOTED

You think on your feet and can come up with alternative solutions to pressing problems. You have the ability to adapt when needed but you prefer to work in a structured environment. And you like implementing steady improvements over radical new ideas. Your methods evolve steadily.

THE AUTHENTIC

APPROACHABLE = DEPENDABLE = TRUSTWORTHY = AGREEABLE = BENEVOLENT

An approachable, dependable nature makes you easily likeable. You care passionately about the projects you're on and those who work with you know you're trustworthy. You avoid confrontation and like to keep harmony in a group.

THE GRAVITAS

DIGINIFIED = STABLE = HARDWORKING = SEEMINGLY INVINCIBLE = STRAIGHT-FORWARD

Hardworking and dignified, you naturally exude authority. You think through the best course of action and recommend it with conviction. You're respected for your longstanding experience and stability. You are unfazed in times of crisis.

THE DIPLOMAT

LEVELHEADED = SUBTLE = CAPABLE = IMPECCABLE = PRUDENT

Others have confidence in you because of your commitment to your principles. You lead others by example with a strong work ethic and ambition. You have a subtle yet confident approach to life. People know that you're capable of delivering quality results.

THE ANCHOR

PROTECTIVE = PURPOSEFUL = ANALYTICAL = CALM = STEADY

In moments of crisis, people come to you for advice. You like to take a quiet approach to problems and you keep your cool even in the toughest of situations. When everyone else is getting agitated, you're coming up with a workable solution.

THE GOOD CITIZEN

PRINCIPLED = PREPARED = CONSCIENTIOUS = DETAIL-ORIENTED = MODEST

You counsel people to execute their tasks with care and attention to detail. You are conscientious and loyal to those close to you. You do everything you can to help them succeed. People appreciate how prepared you are.

MYSTIQUE

IS THE LANGUAGE OF LISTENING

THE SECRET WEAPON

NIMBLE = UNASSUMING = INDEPENDENT = RETICENT = AUTONOMOUSLY CREATIVE

Even under intense pressure, you produce creative and ingenious solutions. Although you enjoy being commended for your achievements, you prefer to work quietly and independently. You fully test ideas before sharing them with a group.

THE SUBTLE TOUCH

TACTFUL = SELF-SUFFICIENT = MINDFUL = UNEXPECTED = PROFOUND

You prefer an understated excellence to outright flashiness. You're able to connect with others easily but sometimes you prefer to remain reserved. When others need guidance, they come to you for your profound ability to read between the lines.

THE VEILED STRENGTH

REALISTIC = INTENTIONAL = TO THE POINT = ORDERLY = MULTI-LAYERED

You are realistic and your methods are always intentional. You like to base your decisions on facts instead of a gut feeling. People respect you for your subtle yet strong leadership and your direct communication style.

THE ROYAL GUARD

ELEGANT ■ ASTUTE ■ RESERVED ■ PARTICULAR ■ MEASURED

Sophisticated in nature, you are often respected. When you communicate with people you're astute and reserved. You enjoy working independently and you are always dedicated to your projects. People can count on you to make a keen choice for a complicated situation.

THE WISE OWL

OBSERVANT = ASSURED = UNRUFFLED = NUANCED = LOGICAL

Calm and collected, you don't buckle under pressure. You are a true asset in times of struggle because you're usually one step ahead of the problem. People respect you for your modest yet unruffled style of leading. You easily meld into groups and you can also work independently.

THE ARCHER

ON TARGET = REASONED = PRAGMATIC = UNDER THE RADAR = SHARP

You are Reasoned and pragmatic, and you enjoy a well-organized workspace. Your sharp eye can spot problems before others know what's going on. You analyze situations with the utmost care, and your communication is on target.



IS THE LANGUAGE OF DETAILS

THE COMPOSER

STRATEGIC = FINE-TUNED = JUDICIOUS = RATIONAL = IMMEDIATE

Although you enjoy routine you aren't afraid to step out of your comfort zone and try something new, if it will help you reach your goals. When problems arise, you think about them logically and respond carefully with feedback that is fine-tuned.

THE COORDINATOR

CONSTRUCTIVE - ORGANIZED - PRACTICAL - SAFEGUARD - TUNED-IN

With practical skills and a discerning eye, you bring a constructive approach to every project. You make sure that deadlines are met. Though you aren't as social as some personalities, you are loyal to those close to you.

THE ACE

DECISIVE = TIRELESS = FORTHRIGHT = GOAL ORIENTED = SHIELDED

You're a decisive and forthright leader. You command attention in a non-intimidating way. People respect you for your tireless pursuit of what you believe in. You like to set clear goals for yourself and you stay focused until you've accomplished them.

THE EDITOR-IN-CHIEF

PRODUCTIVE = SKILLED = DETAILED = IMMERSED = RESULTS-DRIVEN

Excellence is what you strive for and you keep projects on time and on budget. Your deliverables are detailed and usually error free because you have an intense concentration while working. You prefer to focus on one thing at a time but you also work intelligently and quickly. You get results.

THE MEDIATOR

STEADFAST - COMPOSED - STRUCTURED - EFFECTUAL - VIGILANT

Steadfast and composed, you are the hub of activity for those around you. Whenever there is a conflict, people look to you for guidance. Through your compassionate communication style and your efficient and structured work, you can be the glue that holds a team together.

THE DETECTIVE

CLEAR CUT = ACCURATE = METICULOUS = PRIVATE = CIRCUMSPECT

You focus on the details and expect your colleagues to follow suit. You consider your response to others carefully before giving it, and you prefer to work independently. Others appreciate your thought-out and rational approach to issues because you watch the details to solve the puzzle.

INNOVATION

01

PRIMARY PERSONALITY DESCRIPTORS:

- Embraces opportunities for change and exploration
- Driven by a profound sense of adventure and creativity
- Captivates with spontaneity and a quick wit
- Values creativity and cutting-edge thinking
- Attracts attention because of changing the game

WHO YOU ARE:

- Creative
- Visionary
- Entrepreneurial

HOW YOU ADD VALUE:

- You quickly solve problems with fresh solutions.
- You're able to generate ideas that surprise people with a new perspective.
- » People watch to see what you'll do next, because you thwart tradition.

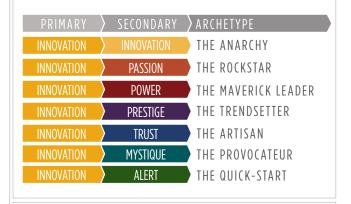
EXAMPLES OF LEADERS WHO USE INNOVATION:

Madonna, Albert Einstein, Amelia Earhart, Frank Lloyd Wright, Betty White

HOW TO APPLY INNOVATION AT WORK:

You are curious, unconventional, and seek new options. Want to channel these uncommon talents to reach your ultimate career potential? Once you tap into your natural INNOVATION, you can better persuade and captivate your co-workers, your boss, and your customers.

INNOVATION IN THE POPULATION



THE INNOVATION PERSONALITY

MY PRIMARY ADVANTAGE: INNOVATION

CREATIVE - VISIONARY - ENTREPRENEURIAL

VIEW THIS VIDEO ONLINE IN YOUR REPORT

PASSION

01

PRIMARY PERSONALITY DESCRIPTORS:

- Creates strong and immediate emotional connections
- Communicates expressively (such as colorful language and humor)
- Attractive personal and professional style of interaction
- Inspires people to become involved advocates
- Attuned to the 5 senses: taste, touch, scent, sound and sight
- Quickly creates warm emotional connections

WHO YOU ARE:

- Expressive
- Intuitive
- Engaging

HOW YOU ADD VALUE:

- You captivate others with your vibrant and attractive style of communication.
- Your approachable and transparent style makes you an "open book."
- » You intuitively understand ideas and feelings of others.

FXAMPLES OF LEADERS WHO USE PASSION:

Leonardo Da Vinci, Ronald Reagan, Audrey Hepburn, Oprah Winfrey, George Lucas

HOW TO APPLY PASSION AT WORK:

PASSION is one of the most immediately fascinating Advantages. With PASSION as your primary Advantage, you capture widespread attention through colorful words, ideas, and actions. Now it's time to understand how to develop and apply that style of communication, so that you can more strategically persuade and inspire people throughout your job and career.

PASSION IN THE POPULATION





POWER

01

PRIMARY PERSONALITY DESCRIPTORS:

- Enjoys leading projects and easily wins buy-in of teams
- Directs individuals and groups with confidence and success
- Sets ambitious personal and professional goals
- Expresses opinions and makes complex decisions with unwavering conviction
- Confronts potential problems or obstacles immediately and decisively
- Leads naturally

WHO YOU ARE:

- Confident
- Goal-Oriented
- Decisive

HOW YOU ADD VALUE:

- You influence others with self-assured ideas and action.
- You energetically tackle big goals, giving you the potential to motivate large groups.
- » People instinctively look to you for cues of how to behave.

EXAMPLES OF LEADERS WHO USE POWER:

Arianna Huffington, Tim Tebow, Michael Bloomberg, Warren Buffett, Mark Zuckerberg

HOW TO APPLY POWER AT WORK:

First, recognize that your ability to fascinate is through your natural use of the POWER Advantage. Now it's time to learn exactly how to develop your natural ability to use POWER to persuade, influence, attract, and inspire everyone you encounter.

POWER IN THE POPULATION



MY PRIMARY ADVANTAGE: POWER



CONFIDENT - GOAL-ORIENTED - DECISIVE

VIEW THIS VIDEO ONLINE IN YOUR REPORT

PRESTIGE

01

PRIMARY PERSONALITY DESCRIPTORS:

- Rapidly earns respect
- Focuses on adding value through better execution
- Conscientious of the smallest details
- Motivated by a competitive spirit and determined outlook
- Expects highest quality deliverables from self and others
- Earns respect with higher standards

WHO YOU ARE:

- Ambitious
- Results-Oriented
- Respected

HOW YOU ADD VALUE:

- » People recognize you as an achiever and/or expert.
- You influence people through your high expectations of yourself and others.
- » You constantly envision ways to improve and upgrade.

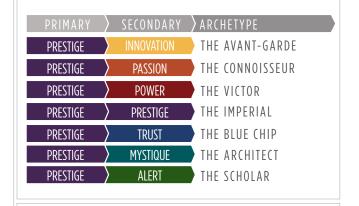
EXAMPLES OF LEADERS WHO USE PRESTIGE:

Heidi Klum, Enzo Ferrari, Princess Diana, James Bond, Gordon Ramsay

HOW TO APPLY PRESTIGE AT WORK:

Your primary PRESTIGE Advantage means that you naturally seek the next level of accomplishment. Develop your talent for using PRESTIGE to persuade and encourage others to support your vision at work.

PRESTIGE IN THE POPULATION





TRUST

01

PRIMARY PERSONALITY DESCRIPTORS:

- Earns loyalty through dependability
- Radiates a sincere, familiar warmth
- Watches and reviews details carefully
- Brings stability and calm to situations
- Values routine and punctuality
- Builds loyalty through consistency

WHO YOU ARE:

- Stable
- Dependable
- Familiar

HOW YOU ADD VALUE:

- » People increasingly respect you over time, because you consistently deliver.
- » You're constant in your words and actions.
- » In a confusing and stressful world, you influence decision-making because you're dependable.

EXAMPLES OF LEADERS WHO USE TRUST:

Walt Disney, Sam Walton, Dr. Oz, Clint Eastwood, Mother Theresa

HOW TO APPLY TRUST AT WORK:

Because of your primary TRUST Advantage, people rely on you more than they do on other personalities. Now it's time to learn exactly how to activate your natural ability to create TRUST. By understanding and applying your main Advantages, you can better shape decisions and inspire people at work, making sure your messages are heard and remembered.

TRUST IN THE POPULATION





MYSTIQUE

01

PRIMARY PERSONALITY DESCRIPTORS:

- Intrigues others with understatement
- Communicates selectively and purposefully, with a minimalist approach
- Rarely shows inner emotions
- Remains calm in situations of pressure
- Works independently without disclosing insider process
- Subtle style makes every detail more influential

WHO YOU ARE:

- Independent
- Logical
- Observant

HOW YOU ADD VALUE:

- » You persuade others by selectively culling your words and actions.
- You make careful decisions, usually thinking before acting.
- » When you do share an idea or opinion, it carries more influence than it would for those who tend to "over-share."

EXAMPLES OF LEADERS WHO USE MYSTIQUE:

Tina Fey, Johnny Depp, Malcolm Gladwell, Stephen Hawking, Michael Crichton

HOW TO APPLY MYSTIQUE AT WORK:

Your primary MYSTIQUE Advantage means you have a complex mind and reserved demeanor. These natural strengths are perfectly suited for certain professional scenarios. By understanding and applying your MYSTIQUE Advantage, you can become more persuasive and influential in the workplace.

MYSTIQUE IN THE POPULATION



MY PRIMARY ADVANTAGE: MYSTIQUE



INDEPENDENT - LOGICAL - OBSERVANT

VIEW THIS VIDEO ONLINE IN YOUR REPORT

ALERT

01

PRIMARY PERSONALITY DESCRIPTORS:

- Aware of all facets of a situation
- Able to create swift action
- Works to avoid unwelcome surprises
- Exhibits a strong will and determination
- Expects high-quality results
- Prompts deliberate action

WHO YOU ARE:

- Proactive
- Organized
- Detailed

HOW YOU ADD VALUE:

- » You incite immediate action by keeping an eye on potential negative consequences.
- » You are sensitive to the demands and expectations of others.
- You set high expectations and establish the structure for others to follow through.

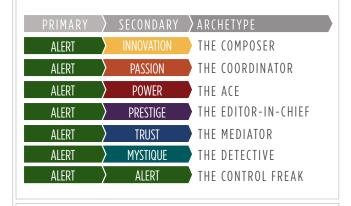
EXAMPLES OF LEADERS WHO USE ALERT:

Ralph Nader, Mary Poppins, Chuck Norris, James Cameron, Upton Sinclair

HOW TO APPLY ALERT AT WORK:

You earn influence by watching the details, in order to protect your beliefs with your natural ALERT Advantage. Now it's time to learn exactly how to develop your natural ability to protect others and your beliefs, so that you can more efficiently shape decisions and direct action.

ALERT IN THE POPULATION





INNOVATION

WHAT IT MEANS TO HAVE A DORMANT INNOVATION ADVANTAGE:

This is your most exhausting form of communication. It's how you are least likely to impress others.

Try to avoid situations that force you to communicate with your dormant Advantage, because this form of communication will cost you a disproportionate amount of energy and it's unlikely to set you up for success.

Situations that force you to use your dormant Advantage will act like quicksand. You'll feel stuck, unable to move forward without using up all your energy.

It's important to recognize these types of interactions, because they can prevent you from making progress and momentum.

SHOULD YOU LEARN HOW TO ACTIVATE THE INNOVATION ADVANTAGE?

You dislike situations that feel unpredictable or random. You should avoid jobs that require you to constantly react and reinvent.

When forced to use your dormant Advantage, it exhausts your energy and focus. Because this is your *least* natural mode of communication, it requires tremendous additional energy in order to relate to others in this way. It feels awkward and unnatural. It leaves you drained.

Here's your goal: Find *more* opportunities to apply your top Advantages. Then you're far more likely to exceed expectations at every turn.

WHY USING INNOVATION FEELS LIKE QUICKSAND:

- You are perceived as stable, trustworthy and consistent. You don't typically surprise others with what you say or what you do. You can normally be counted upon to get the job done the right way, and on time. Your predictability is why people depend on you.
- Most likely, you influence others through strong relationships and respect. Unlike INNOVATION personalities, who tend to have an irreverent style, you typically persuade others by respecting their thoughts and opinions and being inclusive in your decision-making and style of working. You usually prefer the company of others, as opposed to working alone, and recognize the value their point of view can bring to a situation.
- Your word is your bond. Because of your stability and the sense of comfort you offer, people know that what you say is what you mean
- Once you know your personality's dormant Advantage, you'll understand why these tasks feel like struggling through quicksand, and how to avoid spending your energy on those traps.

KNOW YOUR OWN VALUE SO OTHERS CAN TOO

CREATE THE TAGLINE FOR YOUR PERSONALITY



PASSION

WHAT IT MEANS TO HAVE A DORMANT PASSION ADVANTAGE:

This is your most exhausting form of communication. It's how you are least likely to impress others.

Try to avoid situations that force you to communicate with your dormant Advantage, because this form of communication will cost you a disproportionate amount of energy and it's unlikely to set you up for success.

Situations that force you to use your dormant Advantage will act like quicksand. You'll feel stuck, unable to move forward without using up all your energy.

It's important to recognize these types of interactions, because they can prevent you from making progress and momentum.

SHOULD YOU LEARN HOW TO ACTIVATE THE PASSION ADVANTAGE?

People value your ability to rationally reach conclusions. Yet in certain situations, you'll attract prospects more quickly by communicating with feelings. The PASSION advantage gives a sense of warmth and connection. It's especially useful when you want to rapidly build a sense of rapport while making a first impression or during a meeting. You can occasionally be seen as intimidating, because you tend to observe others before jumping right in to conversation. PASSION can make you more approachable.

You dislike drama or emotional upheaval. For you, it's exhausting and pointless. Avoid jobs that require you to invest a great deal of emotional energy in "feelings".

When forced to use your dormant Advantage, it exhausts your energy and focus. Because this is your least natural mode of communication, it requires tremendous additional energy in order to relate to others in this way. It feels awkward and unnatural. It leaves you drained.

Here's your goal: Find more opportunities to apply your top Advantages. Then you're far more likely to exceed expectations at every turn.

WHY USING PASSION FEELS LIKE QUICKSAND:

- Your style of interaction tends to be more intellectual than "warm and fuzzy." Instead of connecting with others based upon feelings, you usually connect based upon logic.
- You are known to approach challenges rationally and methodically. Your typically linear thinking tends to get you from idea to execution well, unlike PASSION personalities who usually struggle in this area.
- You are known to rely on facts when trying to persuade others and do not believe in a product or message without first requiring proof. You tend to feel most comfortable when there's hard data and quantitative information to back-up whatever is being presented.
- Once you know your personality's dormant Advantage, you'll understand why these tasks feel like struggling through quicksand, and how to avoid spending your energy on those traps.

KNOW YOUR OWN VALUE SO OTHERS CAN TOO

CREATE THE TAGLINE FOR YOUR PERSONALITY



POWER

WHAT IT MEANS TO HAVE A DORMANT POWER ADVANTAGE:

This is your most exhausting form of communication. It's how you are least likely to impress others.

Try to avoid situations that force you to communicate with your dormant Advantage, because this form of communication will cost you a disproportionate amount of energy and it's unlikely to set you up for success.

Situations that force you to use your dormant Advantage will act like quicksand. You'll feel stuck, unable to move forward without using up all your energy.

It's important to recognize these types of interactions, because they can prevent you from making progress and momentum.

SHOULD YOU LEARN HOW TO ACTIVATE THE POWER ADVANTAGE?

You are not a dominant personality and dislike controlling others. You don't want to be the "bad cop." Avoid situations in which you must overtly command co-workers or clients. Instead, find ways to succeed with a more subtle style of engagement.

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WHY USING POWER FEELS LIKE QUICKSAND:

- » Your approach is obliging and flexible. You're typically not considered intimidating and tend to know how to adapt your message to the situation.
- » You want others to like you. With friends, you're a good listener; at work, you are helpful. You typically listen with an open mind, taking care not to force your opinions on others. People confide in you because you tend not to judge.
- » You allow others to make decisions and are comfortable letting others lead, unlike POWER personalities, who strive to occupy the alpha dog position in the group.
- » Once you know your personality's dormant Advantage, you'll understand why these tasks feel like struggling through quicksand, and how to avoid spending your energy on those traps.

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PRESTIGE

WHAT IT MEANS TO HAVE A DORMANT PRESTIGE ADVANTAGE:

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SHOULD YOU LEARN HOW TO ACTIVATE THE PRESTIGE ADVANTAGE?

You can become uncomfortable in situations with direct competition. You prefer to relate directly to people, rather than trying to triumph over others. Avoid situations that require you to constantly strive to "win."

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WHY USING PRESTIGE FEELS LIKE QUICKSAND:

- » An independent thinker, you don't evaluate yourself in relation to others nor do you concern yourself too much with the latest trends. You prefer to accept situations as they are and tend to focus more on others than on yourself.
- » Your pride is not based on collecting symbols of achievements. Although most personalities appreciate recognition, PRESTIGE personalities are driven by it. For you, being happy with your work and confident in who you are is typically enough.
- » Others most likely perceive you as unpretentious and authentic. You tend to be humble and feel uncomfortable promoting yourself or your accomplishments. Being happy with your work and taking pride in what you do tends to be enough for you. Flaunting your successes could make others feel inferior and that is something you usually go out of your way to avoid.
- » Once you know your personality's dormant Advantage, you'll understand why these tasks feel like struggling through quicksand, and how to avoid spending your energy on those traps.

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TRUST

WHAT IT MEANS TO HAVE A DORMANT TRUST ADVANTAGE:

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SHOULD YOU LEARN HOW TO ACTIVATE THE TRUST ADVANTAGE?

There are many ways to become a trusted and valued partner. The TRUST Advantage is one way, but there are other ways. If you do not naturally enjoy repeating the same process over and over, you will never reach your full potential in a job that forces you to follow a rigid path.

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WHY USING TRUST FEELS LIKE QUICKSAND:

- » You have an entrepreneurial approach to your career. At work, you dislike falling into ruts, or performing the same duties every day. You appreciate variety and actively seek new ways to accomplish a problem. When co-workers or clients bring you challenges, they know you'll help them find new opportunities.
- » You intuitively know how to persuade others through your self-expression and enthusiasm. You typically find it easy to brainstorm ideas.
- You love to explore. As a result, people are attracted to your expressive and curious nature. You are unlikely to be seen as boring.
- » Once you know your personality's dormant Advantage, you'll understand why these tasks feel like struggling through quicksand, and how to avoid spending your energy on those traps.

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MYSTIQUE

WHAT IT MEANS TO HAVE A DORMANT MYSTIQUE ADVANTAGE:

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SHOULD YOU LEARN HOW TO ACTIVATE THE MYSTIQUE ADVANTAGE?

You will be less successful in situations that require you to suppress yourself. Avoid jobs or projects that require you to curb your natural expressiveness, because your personality thrives in environments with a lot of discussion and back-and-forth. Without open communication, you will become discouraged.

When forced to use your dormant Advantage, it exhausts your energy and focus. Because this is your *least* natural mode of communication, it requires tremendous additional energy in order to relate to others in this way. It feels awkward and unnatural. It leaves you drained.

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WHY USING MYSTIQUE FEELS LIKE QUICKSAND:

- You don't hide your emotions or opinions. Some may even refer to you as an open book. You can be enthusiastic, even dramatic, at times. In business negotiations that require holding back information, you may tend to feel challenged, because containing how you feel typically is not a natural response for you.
- You persuade others by being straightforward and open, whereas MYSTIQUE personalities persuade by provoking questions without giving answers. Your approachability is what attracts others to you, while MYSTIQUE's veil of secrecy is what attracts people to them.
- People can always know where they stand with you. Because you tend to have difficulty hiding how you feel, others can pick up on your attitude and mood.
- Once you know your personality's dormant Advantage, you'll understand why these tasks feel like struggling through quicksand, and how to avoid spending your energy on those traps.

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ALERT

WHAT IT MEANS TO HAVE A DORMANT ALERT ADVANTAGE:

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Situations that force you to use your dormant Advantage will act like quicksand. You'll feel stuck, unable to move forward without using up all your energy.

It's important to recognize these types of interactions, because they can prevent you from making progress and momentum.

SHOULD YOU LEARN HOW TO ACTIVATE THE ALERT ADVANTAGE?

You thrive in situations that allow you to design your own path. Avoid jobs that are highly regimented or tightly controlled. You're unlikely to be your most successful if forced to constantly measure and manage each meticulous detail.

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WHY USING ALERT FEELS LIKE QUICKSAND:

- » Rather than focusing on deadlines and structure, you enthusiastically pursue opportunities. You tend to steer toward a goal rather than become mired in the details of how to get there.
- You are perceived as optimistic. Your 'can do' attitude invigorates those around you and makes them want to follow you. You usually don't look at how something can fail but, rather, tend to focus on how it can succeed. Although you recognize that failure is a part of life, it doesn't keep you from pursuing your goals. This is unlike ALERT personalities, who are practical and cautious.
- You bring an open and adventurous spirit to your work. You tend to embrace ambiguous assignments and unknown challenges. Your quest for variety and new experiences usually means you move head-on into areas and ideas that ALERT personalities, might avoid.
- Once you know your personality's dormant Advantage, you'll understand why these tasks feel like struggling through quicksand, and how to avoid spending your energy on those traps.

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DOUBLE TROUBLES

THE ANARCHY

VOLATILE = STARTLING = CHAOTIC

Innovation provides a strong dose of creative energy to any organization. But in excess, you can become unruly and insubordinate. Out-of-the-box ideas can be great but don't become a troublemaker or throw crazy ideas into the brainstorming session just for the sake of it. Avoid creating a volatile and chaotic work space.

THE DRAMA

THEATRICAL = EMOTIVE = SENSITIVE

Passion makes people intimately attuned to the feelings of others. But taken too far, without blending in a Secondary Advantage, Passion can become too sensitive. Avoid becoming overly theatrical. And don't let yourself take things too seriously.

THE AGGRESSOR

DOMINANT - OVERBEARING - DOGMATIC

A Power personality exudes a natural authority. Yet taken to the extreme, without blending in a Secondary Advantage, you can become too dominant and forceful. Avoid crushing the creativity of others and silencing their contributions to the group discussion.

THE IMPERIAL

ARROGANT ■ COLD ■ SUPERIOR

Prestige thrives on public recognition. But too much focus on your achievements can make you look pretentious. Being completely unafraid to promote yourself can cause others to be annoyed easily. Avoid thinking you are superior to others. This can make you seem arrogant and cold.

THE OLD GUARD

PREDICTABLE SAFE UNMOVABLE

Trust builds consistency and loyalty. But when you don't combine Trust with a Secondary Advantage, it can become too predictable, and perhaps a little boring. Avoid becoming too stuck in your own ways. Sometimes it's essential to try new things. Don't become so unmovable that people don't look to you for help.

THE DEADBOLT

UNEMOTIONAL = INTROVERTED = CONCENTRATED

Mystique tends to be secretive. You rarely share information about yourself, but too much secrecy can negatively impact your trustworthiness. People may wonder whether you have something to hide. Avoid becoming too introverted and unemotional that you completely shut others out. This can make it hard for others to work with you.

THE CONTROL FREAK

COMPULSIVE ■ DRIVEN ■ EXACTING

In Control Freak mode, when you forget to use your Secondary Advantage, negative energy can make you unpleasant company. Don't be so compulsive and exacting that others don't want to work with you. Don't be such a downer that you constantly dismiss the ideas of others. Avoid micromanaging to such an extreme that you make it impossible to be productive.

5 DAY WELLSPRING - QUICKSAND CHALLENGE

Pay attention to projects, tasks and activities for the next 5 days. Write down the activity or task you were doing to find out if you're spending more time in your wellspring or in quicksand.

TIP: Put a reminder in your calendar every 3 hours to remind you to 'check in'.

Wellspring

Signs that you're in your Wellspring:

You feel focussed and 'in the flow', invigorated, fueled with a sense of vitality and happiness. You're having fun and the task feels effortless. You're productive and energized with the challenge. You feel empowered and motivated.

Quicksand

Signs that you're in your Quicksand:

You feel bored, drained, distracted or loathing an activity or task. It feels like you're swimming upstream or going against your natural grain. You fell depleted, neutral or you're exhausted, discouraged and tired.

HOW PERSONALITY ADVANTAGES SELL & COLLABORATE

HOW THEY RESOLVE CONFLICT	They see many options, and can offer solutions that might be different than others can envision	Intuitively sense discord, and immediately feel emotionally involved	They tend to take care of a problem as soon as it arises, seeking the quickest path to resolution	In a situation that could tarnish their image, they can avoid showing their sensitive side, and may become demoralized	They tend to put others' needs before their own, occasionally causing them to be taken advantage of	Having very little tolerance for drama, they tend to remove themselves from conflict	Organize work and life around pleasing others and achieving perfection to reduce the chance of disappointment and conflict
HOW THEY COLLABORATE	They generate a profusion of ideas in many directions, often needing to be culled or edited	Fueled by interaction with others, they would rather work with a team than on their own	They often initiate the role of advisor, typically setting the agenda for others to follow	They usually review the group's target or goal and elevate it by offering suggestions on how to make it better	They offer steady support and contributing consistent quality work to the team	Not driven by ego, they tend to sit and listen, offering very measured comments	Conservative with their input, instead focusing on time and budget
HOW THEY CLOSE	They tend to have a knack for convincing others to want something they did not know they needed	They treat clients like friends, or even family, winning sales based on their personal connections	Striving to maintain the upper- hand, they often intensely direct their energy toward completing a sale	They elevate the perceived value of the sale, which makes the product more enticing to the purchaser	By being perceived as reliable and having integrity, they are usually effective at closing deals	Typically do well in situations like negotiations, which require composure and restraint	They work hard to make sure all criteria is met
HOW THEY SELL	They can transform the humdrum into something that feels unique by utilizing their natural creativity	Their belief in a product is perceptible, making it easier to convince of the same	Normally sell by exuding confidence in their product	Considered experts on what's best, their endorsement increases perceived value	They provide consistent messages and style, and a sense of familiarity	Communicate succinctly and factually, unlikely to make claims they cannot back up	Honest and thrifty, they steer customers in the right direction
IF THEIR PRIMARY ADVANTAGE IS	INNOVATION	PASSION	POWER	PRESTIGE	TRUST	MYSTIQUE	ALERT

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HOW PERSONALITY ADVANTAGES TAKE ACTION

IF THEIR PRIMARY ADVANTAGE IS	HOW THEY LEAD	HOW THEY MANAGE THEIR TIME	HOW THEY MAKE DECISIONS	HOW THEY BRAINSTORM & PLAN
INNOVATION	Encourage others to explore alternative ideas and new techniques	Tend to spend a great deal of time exploring a variety of options before deciding on one	Less inclined to make decisions by conducting quantitative research or analyzing data	lend to focus on the big picture rather than the details making them better at development than execution
PASSION	Leverage high energy to "fire up" a person or team to achieve a specific goal	Managing time is not a strength. Their creative nature can lead their mind to wander	Decisions are based upon their impression of a situation or idea	They are not linear thinkers but can generate a large amount of ideas in a short time
POWER	Tend to actively lead situations rather than passively sitting back	Focused on the end state, they are typically efficient with their time	They listen to the advice of others, but ultimately design the action plan	Often found leading brainstorming sessions, and occasionally commandeering the discussion
PRESTIGE	Define new, higher standards for the group and help achieve that excellence through attention to detail	Typically focused and ambitious, efficiently managing their time	Careful and deliberate, often choosing paths that will bring them a sense of achievement as well as recognition	Tend to improve upon the ideas of others instead of generating the big ideas themselves
TRUST	Build relationships through dependability	Not usually mulit-taskers, typically working on one thing at a time, completing task according to proven methods	They usually look to the past to decide their course of action	Usually suggest ideas or solutions that have been tried before and are demonstrated to work
MYSTIQUE	Maintain a professional distance at all times	More focused than other types, they spend less time socializing, and avoiding distractions	They usually do not jump to conclusions but rather take time to research an answer	Their premeditated statements can be perceived as higher caliber
ALERT	Maintain order by keeping things on schedule and on budget	Tend to work sequentially rather than multi-tasking, paying close attention to the clock at all times	Decisions are made according to whatever will get the job done and a desire to do what's "right"	They are innately suited to building intricate plans and executing them

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