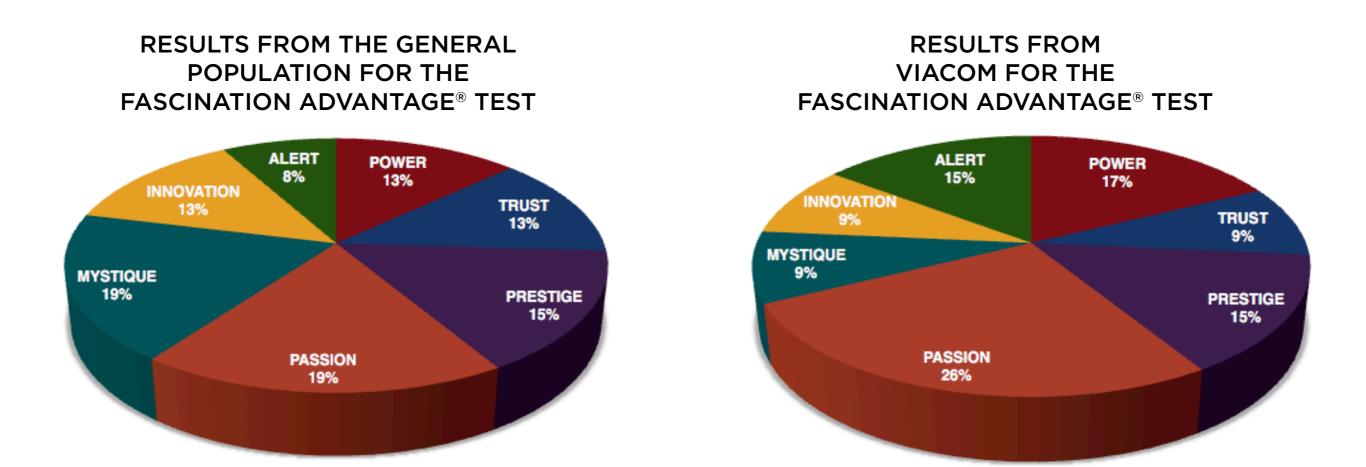


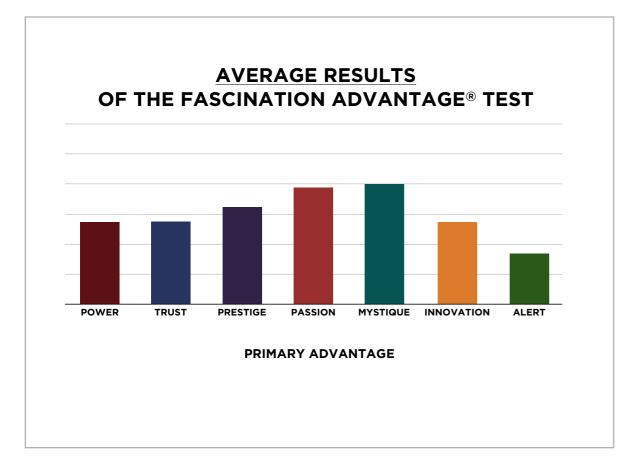
7 WAYS HIGH PERFORMERS ADD VALUE

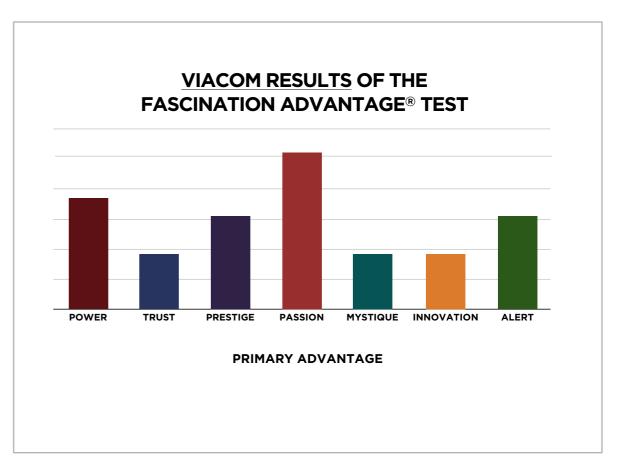
INNOVATION	CREATIVE PROBLEM-SOLVER
PASSION	RELATIONSHIP-BUILDER WITH STRONG PEOPLE SKILLS
POWER	A LEADER WHO MAKES DECISIONS
PRESTIGE	OVERACHIEVER WITH HIGH STANDARDS
TRUST	STABLE, RELIABLE PARTNER
MYSTIQUE	SOLO INTELLECT BEHIND THE SCENES
ALERT	PRECISE DETAIL MANAGER



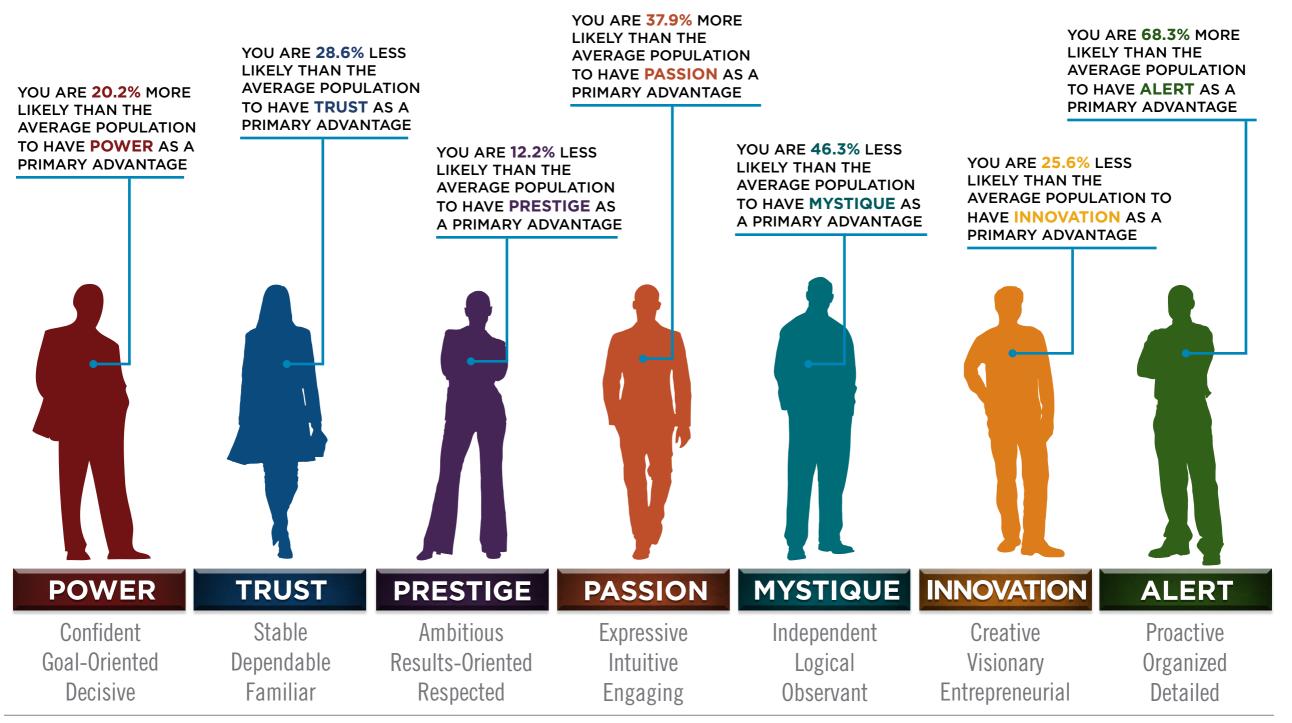
Above charts represent average Primary Advantage breakdowns for individuals who took the Fascination Advantage[®] Assessment. General Test Population is over one million individuals who took the Fascination Advantage[®] Assessment.

THIS IS WHAT THE DATA LOOKED LIKE WHEN WE COMPARED YOUR ORGANIZATION'S SCORES TO OUR OVERALL TEST POPULATION OF OVER ONE MILLION PEOPLE.





CUSTOMIZED INSIGHT: VIACOM'S UNIQUE PERSONALITY ADVANTAGES COMPARED TO THE GENERAL POPULATION



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TRAITS FOR DORMANT ADVANTAGES

INNOVATION	FRUSTRATED BY CHAOS OR AMBIGUITY
PASSION	PERSUADED BY FACTS, NOT EMOTION
POWER	UNLIKELY TO FORCE OPINIONS OR "BULLY" TEAMS
PRESTIGE	BUILDS CONSENSUS IN GROUPS RATHER THAN COMPETITION
TRUST	SEEKS TO EXPLORE AND EXPERIMENT, DISLIKES RIDGID STRUCTURES
MYSTIQUE	WANTS CLEAR, OPEN, CANDID DISCUSSION
ALERT	EXHAUSTED BY DETAILS; THRIVES WHEN LOOKING AT THE BIGGER PICTURE

VIACOM'S DORMANT ADVANTAGE BREAKDOWN COMPARED TO THE GENERAL POPULATION

DORMANT ADVANTAGE RESULTS FROM THE DORMANT ADVANTAGE RESULTS FROM **GENERAL POPULATION FOR** VIACOM FOR THE FASCINATION ADVANTAGE® TEST THE FASCINATION ADVANTAGE® TEST ALERT ALERT POWER POWER 12% 8% 13% 23% INNOVATION INNOVATION TRUST TRUST 13% 12% 3% 13% MYSTIQUE 19% PRESTIGE 15% PASSION MYSTIQUE 15% 32% PASSION 19% PRESTIGE 3%

Above charts represent average Dormant Advantage breakdowns for individuals who took the Fascination Advantage[®] Assessment. General Test Population is over one million individuals who took the Fascination Advantage[®] Assessment.

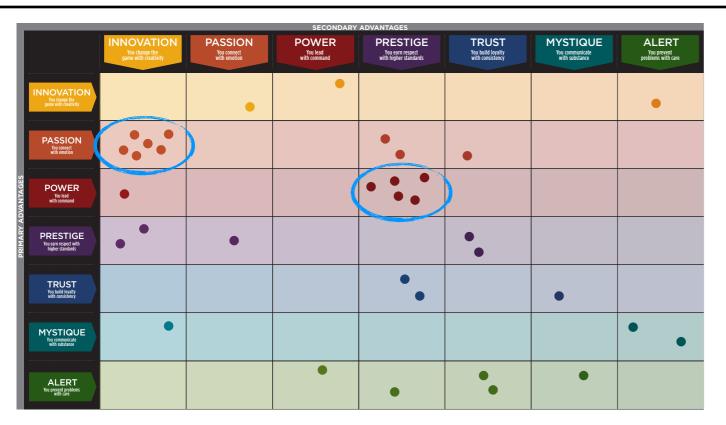
WE COMPARED YOUR FINDINGS TO OUR MATRIX OF 49 PERSONAL BRAND ARCHETYPES.

			SECONDARY A	ADVANTAGE				
	INNOVATION You change the game with creativity	PASSION You connect with emotion	POWER You lead with command	PRESTIGE You earn respect with higher standards	TRUST You build loyalty with consistency	MYSTIQUE You communicate with substance	ALERT You prevent problems with care	
INNOVATION You change the game with creativity	THE ANARCHY Volatile • Startling Chaotic	THE ROCKSTAR Bold • Artistic Unorthodox	THE MAVERICK LEADER Pioneering • Irreverent Entrepreneurial	THE TRENDSETTER Cutting-Edge • Elite Progressive	THE ARTISAN Deliberate • Thoughtful Flexible	THE PROVOCATEUR Clever • Adept Contemporary	THE QUICK-START Prolific • Thorough Diligent	
PASSION You connect with emotion	THE CATALYST Out-of-the-Box • Social Energizing	THE DRAMA Theatrical • Emotive Sensitive	THE PEOPLE'S CHAMPION Dynamic • Inclusive Engaging	THE TALENT Expressive • Stylish Emotionally-Intelligent	THE BELOVED Nurturing • Loyal Sincere	THE INTRIGUE Discerning • Perceptive Considerate	THE ORCHESTRATO Attentive • Dedicated Efficient	
POWER You lead with command	THE CHANGE AGENT Inventive • Untraditional Self-Propelled	THE RINGLEADER Motivating • Spirited Compelling	THE AGGRESSOR Dominant • Overbearing Dogmatic	THE MAESTRO Ambitious • Focused Confident	THE GUARDIAN Prominent • Genuine Sure-Footed	THE MASTERMIND Methodical • Intense Self-Reliant	THE DEFENDER Proactive • Cautionar Strong-Willed	
PRESTIGE You earn respect with higher standards	THE AVANT-GARDE Original • Enterprising Forward-Thinking	THE CONNOISSEUR Insightful • Distinguished In-the-Know	THE VICTOR Respected • Competitive Results-Oriented	THE IMPERIAL Arrogant • Cold Superior	THE BLUE CHIP Classic • Established Best-In-Class	THE ARCHITECT Skillful • Restrained Polished	THE SCHOLAR Intellectual • Disciplin Systematic	
TRUST You build loyalty with consistency	THE EVOLUTIONARY Curious • Adaptable Open-Minded	THE AUTHENTIC Approachable • Dependable Trustworthy	THE GRAVITAS Dignified • Stable Hardworking	THE DIPLOMAT Levelheaded • Subtle Capable	THE OLD GUARD Predictable • Safe Unmovable	THE ANCHOR Protective • Purposeful Analytical	THE GOOD CITIZEI Principled • Prepared Conscientious	
MYSTIQUE You communicate with substance	THE SECRET WEAPON Nimble • Unassuming Independent	THE SUBTLE TOUCH Tactful • Self-Sufficient Mindful	THE VEILED STRENGTH Realistic • Intentional To-the-Point	THE ROYAL GUARD Elegant • Astute Discreet	THE WISE OWL Observant • Assured Unruffled	THE DEADBOLT Unemotional • Introverted Concentrated	THE ARCHER On-Target • Reasone Pragmatic	
ALERT You prevent problems with care	THE COMPOSER Strategic • Fine-Tuned Judicious	THE COORDINATOR Constructive • Organized Practical	THE ACE Decisive • Tireless Forthright	THE EDITOR-IN-CHIEF Productive • Skilled Detailed	THE MEDIATOR Steadfast • Composed Structured	THE DETECTIVE Clear-Cut • Accurate Meticulous	THE CONTROI FREAK Compulsive • Driven Exacting	

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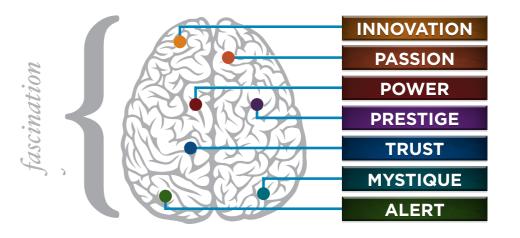
VIACOM'S "FASCINATION FINGERPRINT"



PASSION POWER PRESTIGE TRUST MYSTIQUE ALERT NNOVATION You conne with emoti You lead with command You earn respect with higher standards You build loyalty with consistency You communicate with substance You prevent problems with care 2.9% 2.9% 2.9% PASSION You connect with emotion 17.6% 2.9% 5.9% POWER You lead with command 2.9% 14.7% PRESTIGE 5.9% 2.9% 5.9% You earn respect with higher standards TRUST 2.9% 5.9% MYSTIQUE You communicate with substance 2.9% 5.9% ALERT You prevent problems with care 2.9% 2.9% 5.9% 2.9%

This diagram shows the concentration of personal brand Archetypes of your organization.

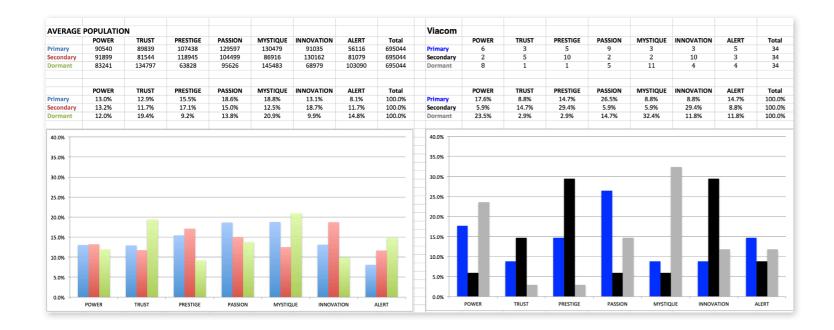
This is your custom measurement of Fascination Scores. The diagram to the left shows the actual percentages of each personal brand Archetype within your organization.



THIS IS WHAT THE DATA LOOKED LIKE WHEN WE COMPARED YOUR ORGANIZATION'S SCORES TO OUR OVERALL TEST POPULATION OF OVER ONE MILLION PEOPLE.

Primary	Secondary	Archetype	Sum	Percent		INNOVATION	PASSION	POWER	PRESTIGE	TRUST	MYSTIQUE	ALERT
Passion	Innovation	The Catalyst	6	17.65%	INNOVATION		1	1				1
Power	Prestige	The Maestro	5	14.71%	PASSION	6			2	1		
Mystique	Alert	The Archer	2	5.88%	POWER	1			5			
Prestige	Innovation	The Avant-Garde	2	5.88%	PRESTIGE	2	1			2		
Passion	Prestige	The Talent	2	5.88%	TRUST				2		1	
Trust	Prestige	The Diplomat	2	5.88%	MYSTIQUE	1						2
Alert	Trust	The Mediator	2	5.88%	ALERT			1	1	2	1	
Prestige	Trust	The Blue Chip	2	5.88%								
Innovation	Alert	The Quick-Start	1	2.94%		INNOVATION	PASSION	POWER	PRESTIGE	TRUST	MYSTIQUE	ALERT
Mystique	Innovation	The Secret Weapon	1	2.94%	INNOVATION		2.9%	2.9%				2.9%
Power	Innovation	The Change Agent	1	2.94%	PASSION	17.6%			5.9%	2.9%		
Alert	Mystique	The Detective	1	2.94%	POWER	2.9%			14.7%			
Trust	Mystique	The Anchor	1	2.94%	PRESTIGE	5.9%	2.9%			5.9%		
Innovation	Passion	The Rockstar	1	2.94%	TRUST				5.9%		2.9%	
Prestige	Passion	The Connoisseur	1	2.94%	MYSTIQUE	2.9%						5.9%
Alert	Power	The Ace	1	2.94%	ALERT			2.9%	2.9%	5.9%	2.9%	
Innovation	Power	The Maverick Leader	1	2.94%								
Alert	Prestige	The Editor-in-Chief	1	2.94%								
Passion	Trust	The Beloved	1	2.94%			: Missing Arche	etypes				
							: Most Prevalent Archetypes					

This spreadsheet includes data on Archetype and Primary and Secondary Advantages.



These graphs include data on Primary, Secondary and Dormant Advantages.

HOW DOES YOUR INNER CIRCLE COMMUNICATE?

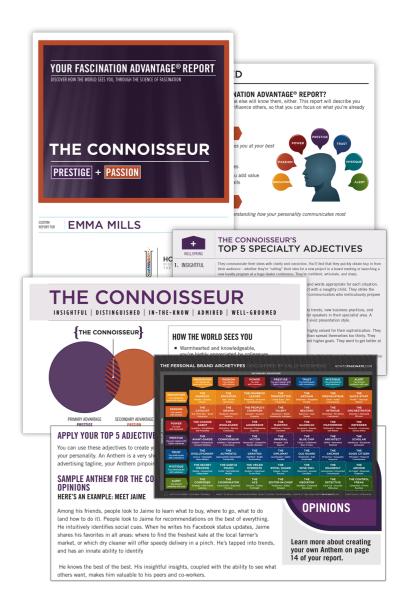
We want you to share your code with your inner circle, your most trusted friends and influencers. Why? Once they know what makes them valuable to others, they'll be more authentic and confident, and more likely to make a positive impression.

Click here or copy and paste the below copy to share this code for free (normally \$20 each)

- 1 VISIT HowToFascinate.com/YOU
- **2** FOR THE ACCESS CODE, ENTER **Viacom17**
- 3 THIS OFFER EXPIRES ON 12/31/17

When they take the Fascination Advantage[®] assessment, they will discover their distinct brand of persuasion. It's what they are already doing right. Leverage this information and they can build a brand that people will love.

Have questions? We're here to help! Email our friendly customer service at **hello@howtofascinate.com**.





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